

Q4 2019

# Investor Presentation

NASDAQ: BIOS

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This communication may contain "forward-looking statements" within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. Forward-looking statements can be identified by words such as: "anticipate," "intend," "plan," "believe," "project," "estimate," "expect," "may," "should," "will" and similar references to future periods. Examples of forward-looking statements include, among others, statements we may make regarding future revenues, future earnings, regulatory developments, market developments, new products and growth strategies, integration activities and the effects of any of the foregoing on our future results of operations or financial conditions.

Forward-looking statements are neither historical facts nor assurances of future performance. Instead, they are based only on our current beliefs, expectations and assumptions regarding the future of our business, future plans and strategies, projections, anticipated events and trends, the economy and other future conditions. Because forward-looking statements relate to the future, they are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict and many of which are outside of our control. Our actual results and financial condition may differ materially from those indicated in the forward-looking statements. Important factors that could cause our actual results and financial condition to differ materially from those indicated in the forward-looking statements include, among others, the following: (i) changes in laws and regulations applicable to our business model; (ii) changes in market conditions and receptivity to our services and offerings; (iii) results of litigation; and (iv) the loss of one or more key payers. For a detailed discussion of the risk factors that could affect our actual results, please refer to the risk factors identified in our reports as filed with the SEC.

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### Option Care Health at a Glance

46

states

96%

of U.S. population covered

\$2.7bn+

combined 2018 revenue

~2,900

skilled clinicians

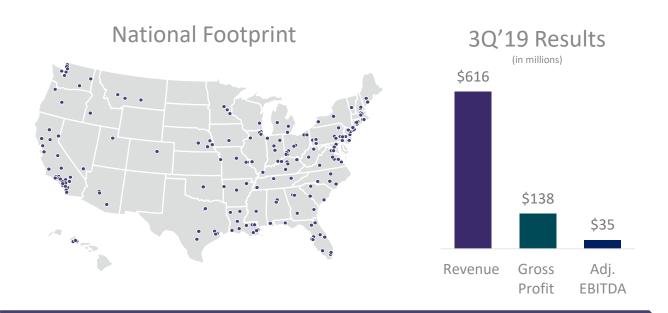
**Top 10** 

payers all in-network

500+

frontline selling resources

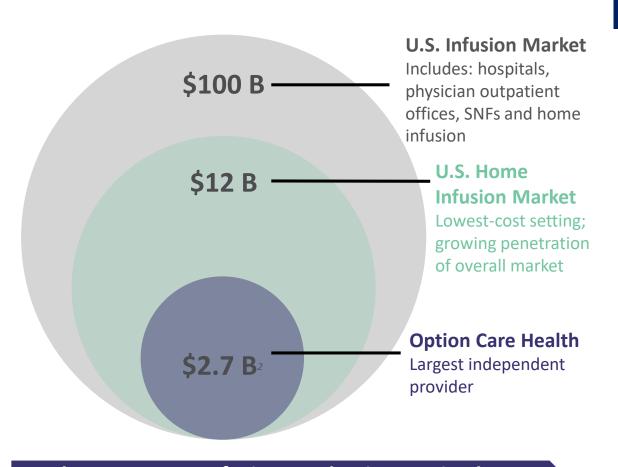
- Nation's largest independent provider of home and alternate site infusion services
- Clinical leadership and technology-enabled patientcentered model



Option Care Health is reimagining the infusion care experience for patients, customers and employees

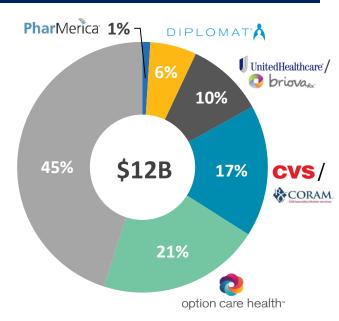


### Leading Position in a Large and Growing Market<sup>1</sup>



# The U.S. Home Infusion Market is Growing by an Estimated 5-7% Per Year

#### U.S. Competitive Landscape – Home



- Top 5 providers account for approximately half of the U.S. market
- Significant market opportunity with 800+ infusion companies in the U.S.



## Investment Highlights



Only independent national provider in network with all national payers



Right side of healthcare – independent, low cost care setting, patient centric



Large, growing and highly fragmented market



Significant merger-related cost synergies expected



Improved free cash flow generation



Balanced payer mix with mostly commercial reimbursement... low "pen stroke" risk



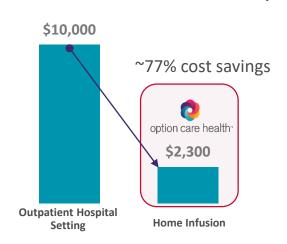
Seasoned management team

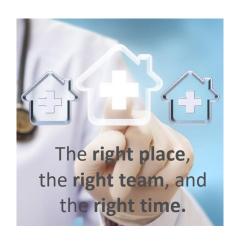


# On the Right Side of Healthcare Trends

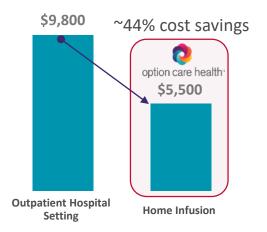
#### The Home is the Disruptive Service Model within the Infusion Market

#### Remicade infusion example





#### IG infusion example



Average cost for one infusion therapy cycle (includes cost of drug)

#### Average cost for one infusion therapy cycle of Remicade (includes cost of drug)

#### Care is moving from the Hospital...

- Higher cost setting
- Potential for significant waste
- Less desirable outcomes, including infections and preventable deaths

#### ...to the Home

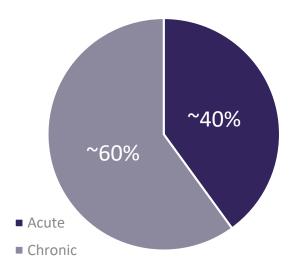
- \$4 billion potentially saved annually by shifting care to the home or alternate site
- Lower cost, safer site of care; lower risk of infection
- Patient preference, resulting in better quality of life



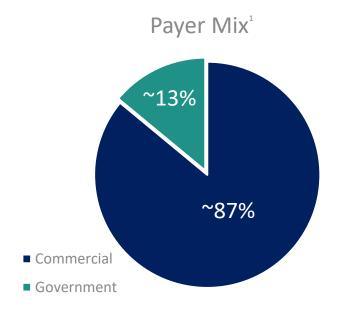
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# Strength in Diversity





- No therapy category represents more than 20% of revenue
- Broad portfolio of chronic and acute therapies including more than 50 limited distribution therapies



- No payer more than 15% of revenue
- Low direct government reimbursement risk
- Productive payer relationships given independence

<sup>1</sup>Commercial also includes Medicare Advantage, Managed Medicaid and Patient Pay

### Balanced revenue base across therapies and payers



# Acute vs Chronic Therapy Portfolios

Acute		Chronic
~40%	% of Net Revenue	~60%
50-70%	<b>Product Margin</b>	10-25%
Shorter, typically 1-12 weeks	Average length of treatment	Longer, typically months or for life
Anti-infectives, nutritional support, inotropic therapy	Therapies	Immunoglobulin, inflammatory, other chronic conditions
Generic, branded	Type of drug utilized	Branded, specialty biologic, limited distribution
Hospital Case Management / Physician	Typical referral source	Physician / Specialist



## Roadmap for Growth

#### Realize synergy opportunities

- Execution of defined short and longer-term integration synergies
- Utilize improved capital structure and liquidity position to create investment plan

#### Optimize and expand offerings

- Alignment of acute and chronic sales activity against top market opportunities
- Therapeutic-level market penetration and potential to increase share

#### Capture the ambulatory setting

- Optimization of Ambulatory Infusion Suite footprint and business model
- Implement strategies to drive utilization

#### Add value to payer relationships

- Partnerships and site-of-care initiatives to drive patient volume
- Opportunities to expand and evolve economic relationship

#### Invest in growth enablers

- Technology investments (internal and customer facing applications)
- Additional opportunities to leverage clinical expertise
- Data analytics and outcome reporting



## Synergy Capture Roadmap

### **Network Savings**

\$20-\$25M

18-24 months to realization
Optimize assets to best serve the market

### **SG&A Optimization**

12-18 months to realization

Streamline corporate and administrative functions

\$35-\$40M

\$60M+

Annualized Net Savings<sup>1</sup>

### **Procurement Synergies**

9 -12 months to realization

Maximize procurement savings and combined organization

\$10-\$15M

3Q 2019 Year End 2021

<sup>1</sup>Represents high-confidence level synergies estimate before cost to implement



# Proven, Experienced Leadership Team



John Rademacher

- Chief Executive Officer Joined Option Care in 2015 as COO and was appointed CEO in 2018
- Served as President and General Manager at Cardinal Health Ambulatory Care and Nuclear and Pharmacy Services divisions
- Former President at CareAllies and COO of the CIGNA Behavioral Health business



Mike Shapiro Chief Financial Officer



- Served as SVP and CFO of Catamaran Corporation and as CFO of Rexnord Corporation
- Spent fifteen years with Baxter International, holding multiple positions of increasing responsibility
- Began career at Deloitte and is a CPA (inactive)



**Harriet Booker Chief Operating Officer** 

- Joined Option Care Health in August 2019 as COO following the merger with Bioscrip, where she held the same position since 2018
- Former Executive Vice President of Sales and COO for Coram/CVS Specialty Infusion Services
- Prior to that, served in various senior and executive-level roles at Walgreens -Option Care



**Chris Hartman** Chief Growth Officer

- Joined Option Care in 2018 as Chief Commercial Officer. named Chief Growth Officer of Option Care Health in August 2019
- Served as Vice President, North America for Stryker Neurovascular
- Led U.S. Sales for Baxter International's **BioSurgery Group** and spent sixteen vears with Boston Scientific Corporation in sales and marketing leadership roles



**Rich Denness** Chief Strategy Officer

- Joined Option Care Health in August 2019 as Chief Strategy Officer following the merger with Bioscrip, where he served as Chief Commercial officer since 2018
- Former GM at Schering-Plough, President at IVAX Laboratories, VP, Neurology at UCB, and CEO at Vycor Medical



# Q3 2019 Financial Highlights

\$ in millions



#### **Adjusted EBITDA**



#### **Quarterly Highlights**

- Revenue of \$616M, up 24.7% on a reported basis; up 2.3% on a comparable basis
- Gross margin of 22.4% increased 50 bps on a reported basis
- Adj. EBITDA of \$35M, up 32.1% on a reported basis, mid-teens growth on a comparable basis
  - Impacted by bad debt policy harmonization
- Strong liquidity with \$53M in cash and no borrowings on \$150M revolver
- Funded initial integration strategy with cash on hand
- Management expects to provide 2020 guidance with Q4 2019 results

# Improved Capital Structure

*\$ in millions* 

Q3'19 Capital Structure		Key Highlights
Pro Forma Capitalization		Cimple conital structure
First Lien Term Loan	\$925	Simple capital structure
Second Lien	400	
\$150mm ABL Revolver	-	Strong liquidity
Total Debt	\$1,325	
Cash	53	<ul> <li>Covenant-lite</li> </ul>
Net Debt	\$1,272	
		<ul> <li>Path to deleveraging</li> </ul>
Leverage Profile		
Total First Lien Debt / PF Adj. EBITDA	4.1x <sup>1</sup>	
Total Debt / PF Adj. EBITDA	5.9x <sup>1</sup>	







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